

Policy Context

- Historic 50% target
- Now too many graduates?!
- What is higher education for?
- Strengthening technical education offer
- LLE
- Culture wars
- What does social mobility mean?

- Autonomy in admissions
 - Student Number Controls
 - Minimum Eligibility Requirements
 - Unconditional Offers
- Youth Mental Health Crisis
- Cost of Living Crisis
- Universities can fix everything



Regulatory Context

- OfS Director for Fair Access
- Access and Participation Plans
- Plug lost learning/school performance
- Evaluation

- B3 quality conditions
- Equality and diversity work:
 - Harassment
 - Free Speech



Civil Imperative

HEIs mission for social inclusion & mobility

| Anti-Racism | Educational background | Gender | Disability | Age | Class |
|---------------------|------------------------|----------|------------|---------------------|------------------------|
| Care experienced | Military | Prisoner | Commuter | Distance learner | Subject disciplines |

- Levelling up & regional skills needs
- Universities are a public good and contribute to the culture and prosperity of their town/city



Impacts on Practice

- Whole institution approach
- Need to connect research to practice and gather evidence of our impact
- Work collaboratively with schools, colleges and third sector organisations
- More flexible curriculum
- Renewed focus on student services
- Recognise increased competition for places
- 'Own' your institutional narrative



Thank you for listening, any questions?