• University of the Year for Student Experience (*The Times/Sunday Times Good University Guide 2020*)





## University of Dundee

#### Building Effective Relationships

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### Today's session will look at...



→ Why building effective relationships is an important skill and how this skill can have an impact on both your professional development/career

→ The range of stakeholders you are likely to experience in the sector and the different interactions with them that you may encounter

→ Fostering, developing and enhancing effective professional relationships



# What is an effective relationship? Why are effective relationships important? Discuss!

### What is an effective relationship?



→ Definition according to Oxford English Dictionary of an 'effective working relationship':

The relationship between people who interact because of their work; (also) a level of cooperation sufficient to allow work to be done, progress to be made, etc.; a functional or effective relationship.

### Why are effective relationships important?



- $\rightarrow$  Effective relationships are important for a multitude of reasons for example:
  - → Building effective relationships is a key skill valued by employers it is likely to be on most of your job descriptions!
  - → Subsequently, building effective relationships will allow you to fulfil your day-to-day duties
  - → Due to its transferable nature, it is likely to be something you will need to continue to develop and demonstrate to potential future employers (i.e. in a cover letter, supporting statement or interview)
  - → In the many interactions you will experience in your role, you are representing yourself as well as your employer
  - → The attendees at the previous New Practitioners Conference suggested this session would be useful!



### Employers love people that can build effective relationships!

- → The following sentences were taken from live vacancies in mid October - all from varying professional roles across the HE sector at different institutions:
  - → Establish working relationships with key contacts to help improve the service provided by the Widening Participation and Outreach team
  - → Can you build great relationships with a wide range of people from adult returners to school children from age 12 upwards?
  - → Ability to build effective working relationships at a variety of levels





# Who are your internal stakeholders? Who are your external stakeholders? Discuss!

### Likely internal stakeholders in your role



Immigration/Data Academic Staff Admissions Compliance Human Resources Outreach and Widening Participation College/Faculty Registry Communications specific staff and Marketing **Careers Service** Alumni and Development **Students Union** Student Recruitment YOUR TEAM!

#### Likely external stakeholders in your role



**Recruitment and** UCAS **Potential Students** Marketing Agencies Charities Schools and Colleges HELOA **British Council** Parents/Guardians Funding bodies Other HEI's Office for Teachers/Careers Students/NCOP Advisors HESA

### Building effective relationships to fulfil your day-to-day duties



- → Utilising the effective relationships that are built should allow you to perform your day-to-day duties successfully in a number of ways. This includes, but isn't limited to, the following:
  - → In an outreach role, you may have to organise a workshop on campus aimed at getting those from underrepresented backgrounds to consider a degree at University. Who are your internal/external stakeholders? How would having built effective relationships with those stakeholders allow you to deliver a successful event?
  - → In a student recruitment role, you may have to collate a report about 'target' schools within a geographical region. Who are your internal/external stakeholders? How would having built effective relationships with those stakeholders allow you to collate your report?

### Fostering, developing and enhancing effective working relationships



- → Fostering effective working relationships we've identified our stakeholders (e.g. academic staff) and realise that building an effective relationship with them is mutually beneficial
- → Identify initial opportunities to create these relationships (be proactive)
- → How do we develop/enhance these relationships further? Examples include, but are not limited to:
  - → Setting yourself a SMART objective (one that is aligned with your contact/organisation where applicable)
  - $\rightarrow$  Making it personal
  - $\rightarrow$  Ensuring effective communication through evidence based approaches
  - $\rightarrow$  Giving honest feedback
  - → Scheduling reminders to touch-base every so often (whether this is in person or by phone/email)

### **Effective relationships and YOU**



- $\rightarrow$  Identify two examples of occasions when you have built and utilised effective relationships
  - $\rightarrow$  Who were your stakeholders?
  - $\rightarrow$  How did you foster and create that effective relationship?
  - $\rightarrow$  How did the building of that effective relationship benefit you, your work and your employer?
- → Looking ahead, identify two stakeholders in your current role that would like to build an effective relationship with and consider the points in the previous slide with regards to developing/enhancing those effective relationships

